

Raymond James 24<sup>th</sup> Annual Institutional Investors Conference

March 5, 2013



# **Forward Looking Statements**

We claim the protection of the safe-harbor for forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. You can identify these statements by forward-looking words such as "expect," "believe," "anticipate," "should," "plan," "intend," "estimate," "project," "will" or similar words. In addition, statements contained within this presentation that are not historical facts are forward-looking statements, such as statements discussing among other things, expected growth, store development, integration and expansion strategy, business strategies, future revenues and future performance. These forward-looking statements are based on estimates, projections, beliefs and assumptions and are not guarantees of future events and results. Such statements are subject to risks, uncertainties and assumptions, including, but not limited to, competition, product demand, the market for auto parts, the economy in general, inflation, consumer debt levels, governmental regulations, our increased debt levels, credit ratings on public debt, our ability to hire and retain qualified employees, risks associated with the performance of acquired businesses, weather, terrorist activities, war and the threat of war. Actual results may materially differ from anticipated results described or implied in these forward-looking statements. Please refer to the "Risk Factors" section of our annual report on Form 10-K for the year ended December 31, 2012, for additional factors that could materially affect our financial performance. Forward-looking statements speak only as of the date they were made and we undertake no obligation to publicly update any forward-looking statements, whether as a result of new information, future events or otherwise, except as required by applicable law.



# **Company History**

### Founded in 1957

• by the O'Reilly family with 13 original team members

### **Initial public offering**

• in 1993 – listed on the NASDAQ as ORLY

# Track record of consistent performance

• 20 consecutive years of record revenue, operating income, EBITDA and comparable store sales growth







# **Company Overview**

#### **Store Count**

• 4,000 stores in 42 states as of January 19, 2013

#### **Distribution Centers**

• 24 Distribution Centers

#### **Team Members**

• Over 53,000

#### **Last-Twelve-Months Sales**

• \$6.2 billion as of December 31, 2012

#### **Do-It-Yourself versus Do-It-For-Me Split**

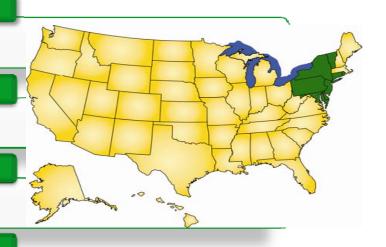
- 59% and 41% as of December 31, 2012
- 65% and 35% as of December 31, 2009
- 52% and 48% as of June 30, 2008 (prior to CSK acquisition)

#### **Total Assets**

• \$5.75 billion as of December 31, 2012

#### **Market Capitalization**

• \$11.6 billion as of March 1, 2013

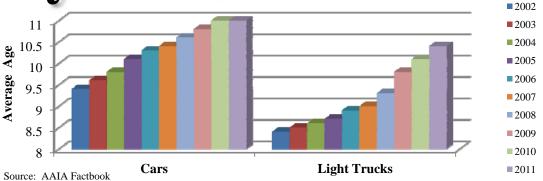




## **Industry Drivers**

### **Continued Aging of U.S. Vehicle Population:**

Better engineered vehicles which can be reliably driven at higher miles has led to a continued aging of the vehicle fleet.



#### **U.S. Miles Driven and Gas Prices:**



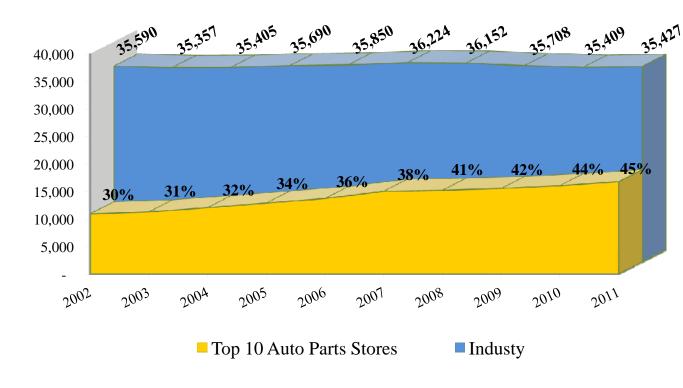
31% increase in miles driven from 1992 to 2012 \$3.64 - average gas price as of February 25, 2013

Source: Dept. of Transportation and Dept. of Energy



## **Industry Landscape**

### Fragmented Market:



Source: AAIA Factbook or latest SEC filing

#### **Top Ten Auto Parts Chains**

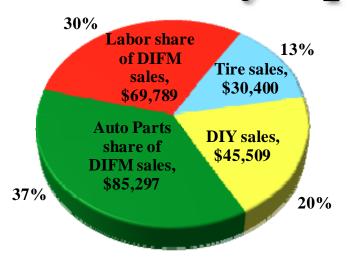
- 1. AutoZone Inc. (5,029)
- 2. O'Reilly Auto Parts (4,000)
- 3. Advance Auto Parts (3,794)
- 4. General Parts Inc./ CARQUEST (1,300)\*
- 5. Genuine Parts/ NAPA (1,142)\*
- 6. Pep Boys (738)
- 7. Fisher Auto Parts (406)
- 8. Uni-Select (462)
- 9. Replacement Parts Inc. (160)
- 10. Hahn Automotive Warehouse (96)

Source: AAIA Factbook or latest SEC filing



Company owned stores

## **Industry Opportunities**



**Size of Automotive Aftermarket** 

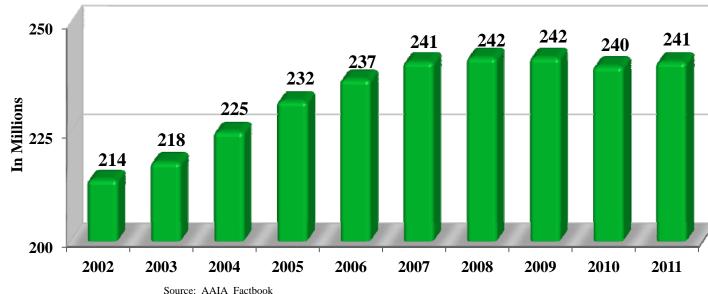
Total Market: \$231 Billion

O'Reilly Addressable Market: \$131 Billion

Source: AAIA Factbook

Total U.S. Light Vehicle Registrations

13% increase in Total Light Vehicle Registrations from 2002 to 2011

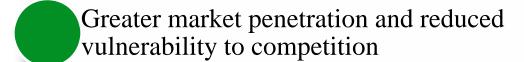




# **Dual Market Strategy**



Established track record of serving both DIY and DIFM customers





Leverages our existing retail store locations and extensive distribution infrastructure

Allows us to profitably operate in large and small markets



Enhances service levels offered to our DIY customers

Sales force comprised of over 550 dedicated outside sales people







# Strategic Distribution Systems



Distribute to stores daily from 24 regional distribution centers



Multiple deliveries per day to stores in metro-DC area



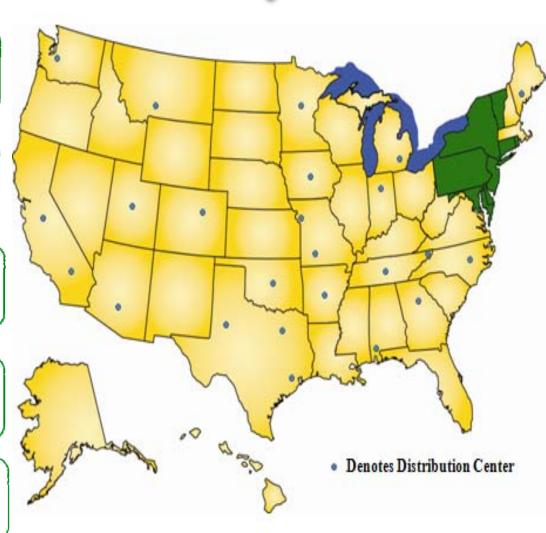
State-of-the-art facilities and systems



Stock an average of 142,000 SKUs



240 master inventory "Hub" stores



# O'Reilly Growth Focus

Invest and grow market share in existing markets





Continued expansion through new store growth -190 new stores in 2013

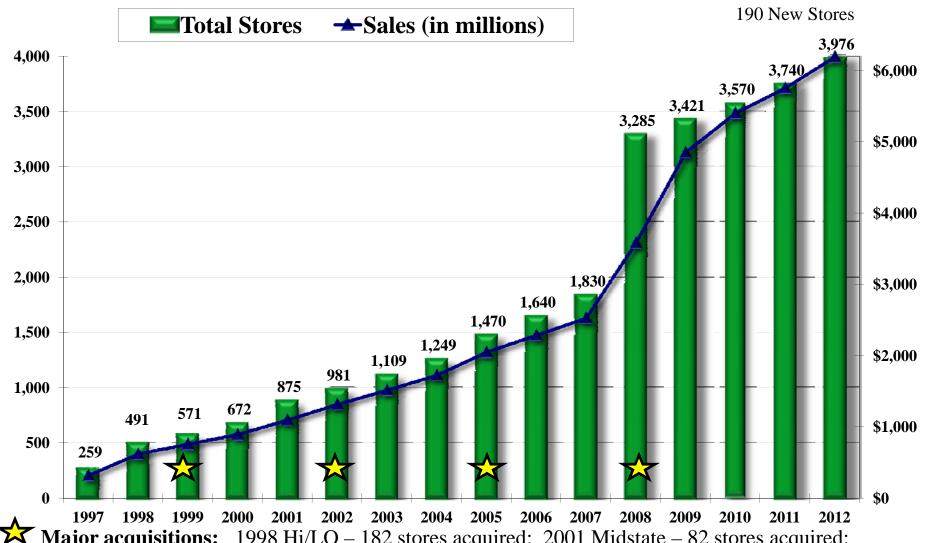
Continued focus on consolidating the industry



### **Store & Revenue Growth**

### 2013 Guidance Full Year:

\$6.6 to \$6.7 Billion in Sales



**Major acquisitions:** 1998 Hi/LO – 182 stores acquired; 2001 Midstate – 82 stores acquired; 2005 Midwest - 72 stores acquired; 2008 CSK Auto – 1,342 stores acquired

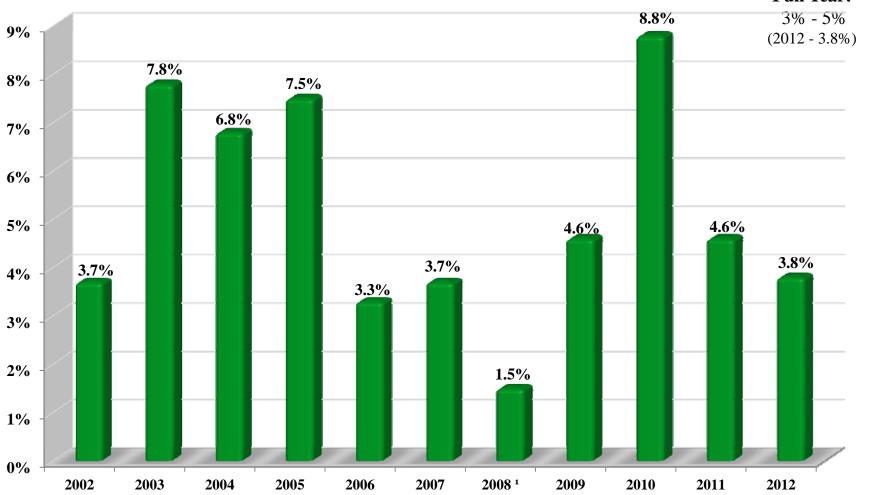


# **Comparable Store Sales**

#### 2013 Guidance 1st Quarter:

0% - 2% (1Q 2012 - 7.4%)

#### Full Year:



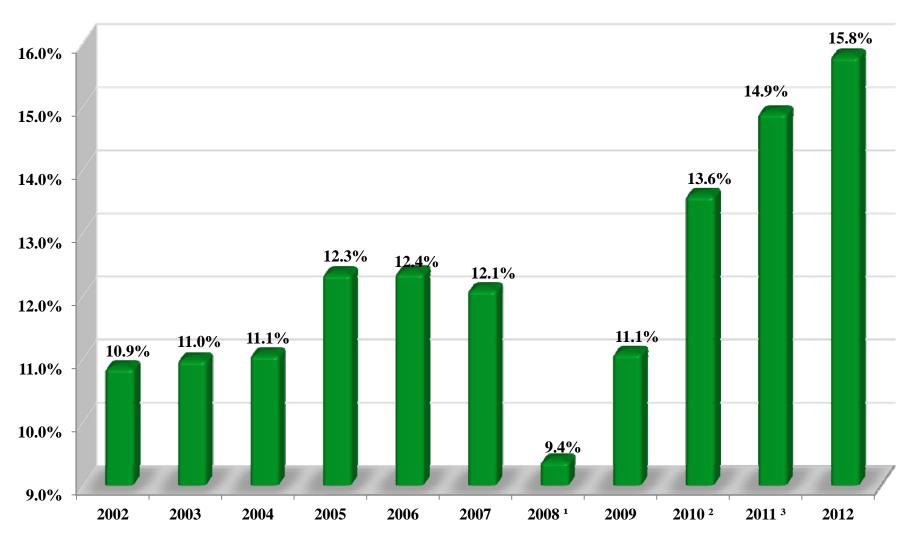
<sup>&</sup>lt;sup>1</sup> Includes CSK from July 11 through year end



## **Adjusted Operating Margin**

#### 2013 Guidance Full Year:

15.8% - 16.2%



<sup>&</sup>lt;sup>1</sup> Includes CSK from July 11 through year end



<sup>&</sup>lt;sup>2</sup> Excludes the impact of CSK DOJ investigation charges

<sup>&</sup>lt;sup>3</sup> Excludes impact of former CSK Officer clawback

## **Adjusted EPS Growth**

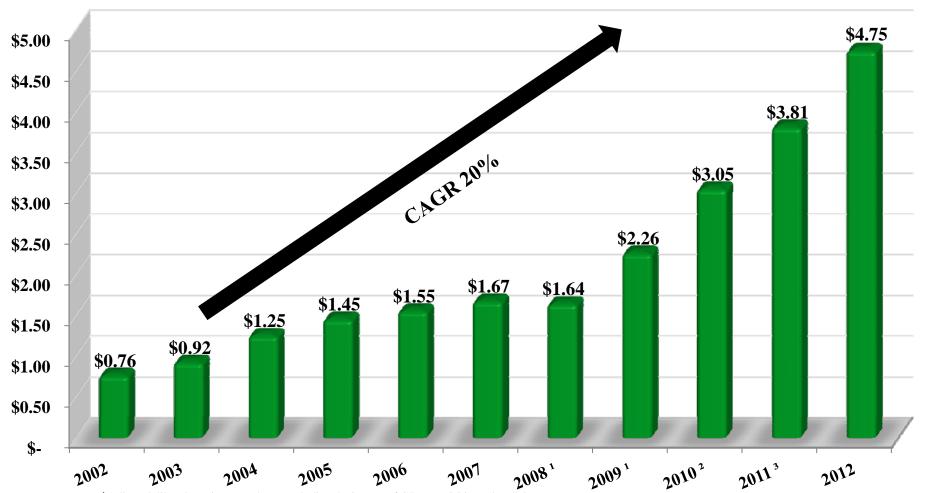
2013 Guidance

1st Quarter:

\$1.30 - \$1.34

**Full Year:** 

\$5.57 - \$5.67



<sup>1</sup> Adjusted diluted earnings per share, excluding the impact of CSK acquisition related charges

<sup>2</sup> Adjusted diluted earnings per share, excluding the impact of CSK DOJ investigation charges and CSK notes receivable recovery

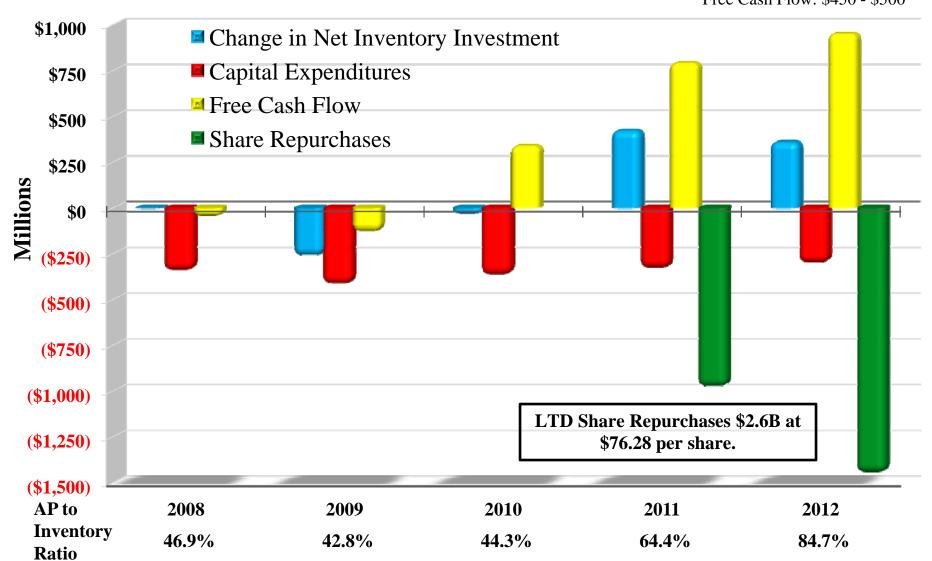
<sup>&</sup>lt;sup>3</sup> Adjusted diluted earnings per share, excluding the impact of debt issuance costs and interest rate swap write off charges and former CSK officer clawback



## **Capital Allocation**

### 2013 Guidance (in millions): Full Year:

Cap Ex: \$385 - \$415 Free Cash Flow: \$450 - \$500















#### O'Reilly Culture Statement

"We are ENTHUSIASTIC, HARDWORKING PROFESSIONALS who are DEDICATED to TEAMWORK, SAFETY, and EXCELLENT CUSTOMER SERVICE. We will practice EXPENSE CONTROL while setting an example of RESPECT, HONESTY, and a WIN-WIN ATTITUDE in everything we do!"











