

# **Forward Looking Statements**

The Company claims the protection of the safe-harbor for forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. You can identify these statements by forward-looking words such as "expect," "believe," "anticipate," "should," "plan," "intend," "estimate," "project," "will" or similar words. In addition, statements contained within this presentation that are not historical facts are forward-looking statements, such as statements discussing among other things, expected growth, store development, integration and expansion strategy, business strategies, future revenues and future performance. These forward-looking statements are based on estimates, projections, beliefs and assumptions and are not guarantees of future events and results. Such statements are subject to risks, uncertainties and assumptions, including, but not limited to, competition, product demand, the market for auto parts, the economy in general, inflation, consumer debt levels, governmental regulations, our increased debt levels, credit ratings on public debt, our ability to hire and retain qualified employees, risks associated with the performance of acquired businesses such as CSK Auto Corporation, weather, terrorist activities, war and the threat of war. Actual results may materially differ from anticipated results described or implied in these forward-looking statements. Please refer to the "Risk Factors" section of the Company's Annual Report on Form 10-K for the year ended December 31, 2011, for additional factors that could materially affect the Company's financial performance. The Company undertakes no obligation to publicly update any forward-looking statements, whether as a result of new information, future events or otherwise.



### **Company Overview**

#### **Store Count**

• 3,809 stores in 39 states as of March 31, 2012

#### **Distribution Centers**

• 23 Distribution Centers

#### **Team Members**

• Over 51,000

#### **Last-Twelve-Months Sales**

• \$5.9 billion as of March 31, 2012

#### **Total Assets**

PROFESSIONAL PARTS PEOPLE

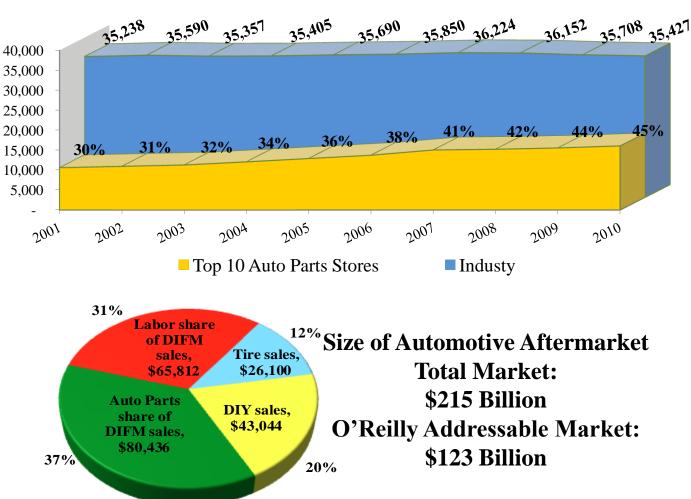
• \$5.8 billion as of March 31, 2012

#### **Market Capitalization**

• \$13.1 billion at May 7, 2012

### **Industry Landscape**

#### **Fragmented Market:**



Top Ten Auto Parts Chains

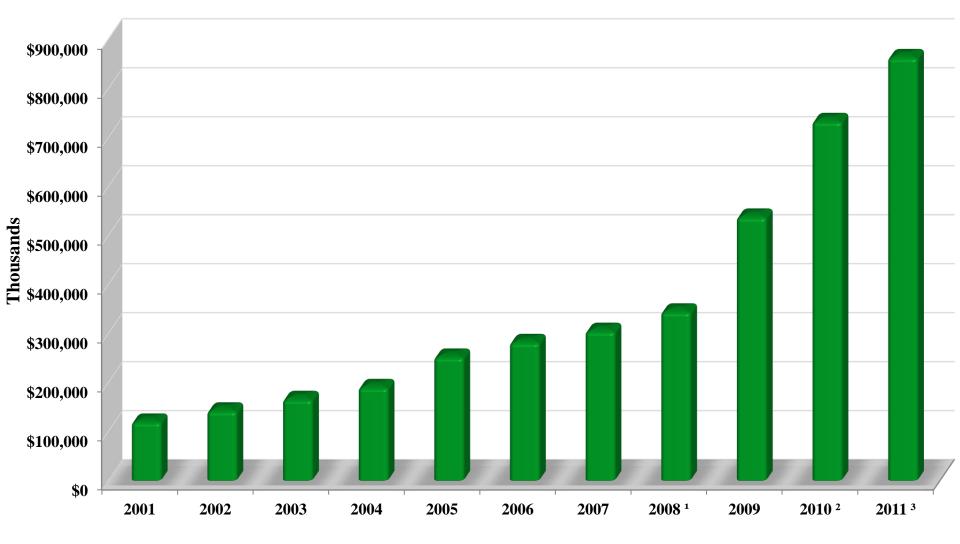
- 1. AutoZone Inc. (4,867)
- 2. O'Reilly Auto Parts (3,809)
- 3. Advance Auto Parts (3,662)
- 4. General Parts Inc./ CARQUEST (1,300)\*
- 5. Genuine Parts/ NAPA (1,035)\*
- 6. Pep Boys (725)
- 7. Fisher Auto Parts (406)
- 8. Uni-Select (300)
- 9. Replacement Parts Inc. (155)
- 10. Auto-Wares Group (128)

Source: AAIA Factbook or latest SEC filing

\* Company owned stores



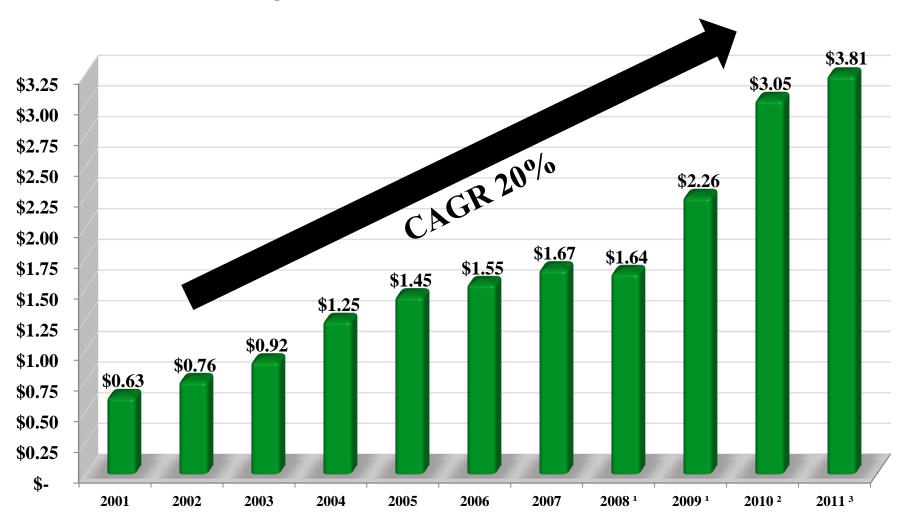
### **Adjusted Operating Income**



<sup>1</sup> Includes CSK from July 11 through year end <sup>2</sup> Excludes the impact of CSK DOJ investigation charges <sup>3</sup> Excludes the former CSK officer clawback



### **Adjusted EPS Growth**



<sup>1</sup> Adjusted diluted earnings per share, excluding the impact of CSK acquisition related charges

<sup>2</sup>Adjusted diluted earnings per share, excluding the impact of CSK DOJ investigation charges and CSK notes receivable recovery

<sup>3</sup> Adjusted diluted earnings per share, excluding the impact of debt issuance and interest rate swap write off charges and former CSK officer clawback



# 2012 1st Quarter Highlights



Opened 69 net, new stores

6.1% comparable store sales, excluding Leap Day



Gross margin increased 140 basis points to 49.8%

Record high operating margin of 16.2%



\$1.14 diluted EPS versus \$0.83 adjusted diluted EPS for the same period in 2011

\$339 million in free cash flow

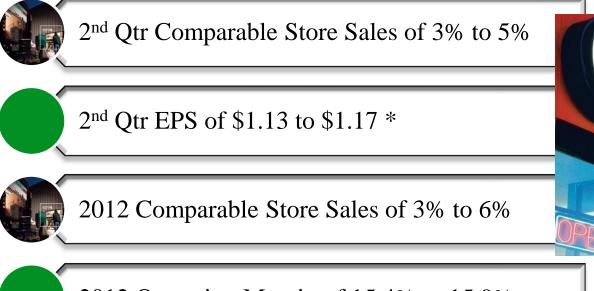




Repurchased \$154 million in shares



# 2012 2<sup>nd</sup> QTR and Full Year Guidance



2012 Operating Margin of 15.4% to 15.9%



auto parts

2012 Earnings Per Share of \$4.47 to \$4.57 \*

2012 Free Cash Flow of \$700 to \$750 Million



#### **Future Growth Focus**

Grow market share in existing markets





Continued expansion through new store growth -180 new stores in 2012

Continued focus on consolidating the industry





# **Dual Market Strategy**



Established track record of serving both DIY and DIFM customers

Greater market penetration and reduced vulnerability to competition



Leverages our existing retail store locations and extensive distribution infrastructure

Allows us to profitably operate in large and small markets



<u>auto parts</u>

Enhances service levels offered to our DIY customers

Sales force comprised of over 500 dedicated outside sales people



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# **Strategic Distribution Systems**

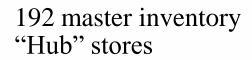


Distribute to stores daily from 23 regional distribution centers

Multiple deliveries per day to stores in metro-DC area

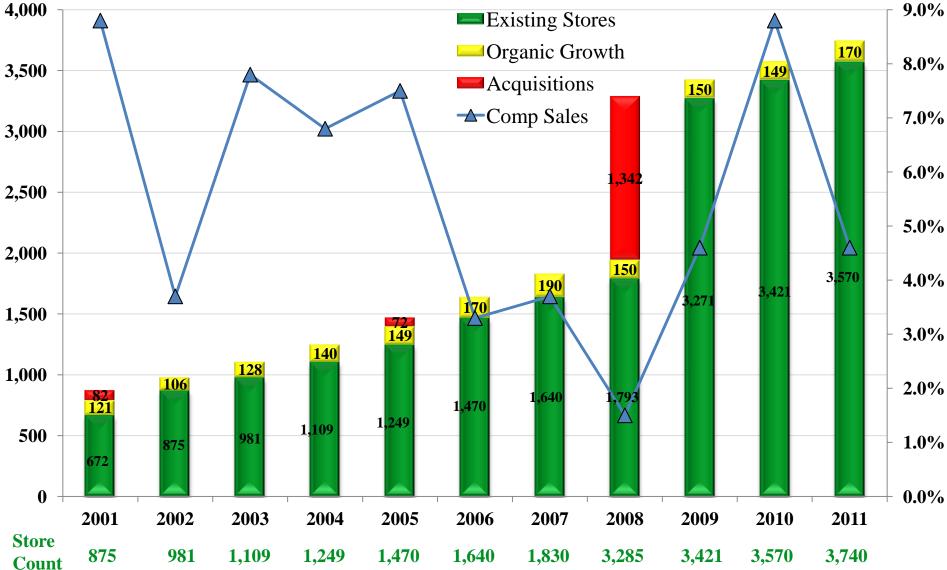
State-of-the-art facilities and systems

Stock an average of 123,000 SKUs





#### **Store & Comparable Store Sales Growth**





### Questions



O'Reilly Culture Statement "We are ENTHUSIASTIC, HARDWORKING PROFESSIONALS who are DEDICATED to TEAMWORK, SAFETY, and EXCELLENT CUSTOMER SERVICE. We will practice EXPENSE CONTROL while setting an example of RESPECT, HONESTY, and a WIN-WIN ATTITUDE in everything we do!"









