

J.P. Morgan Road Show November 8, 2010



### **Forward Looking Statements**

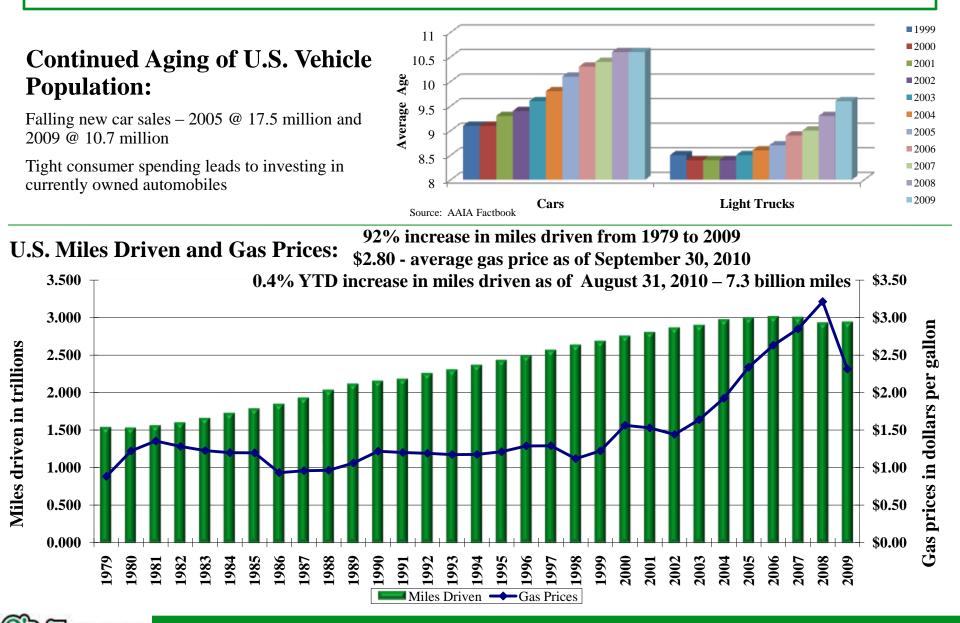
The Company claims the protection of the safe-harbor for forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. You can identify these statements by forward-looking words such as "expect," "believe," "anticipate," "should," "plan," "intend," "estimate," "project," "will" or similar words. In addition, statements contained within this presentation that are not historical facts are forward-looking statements, such as statements discussing among other things, expected growth, store development, CSK DOJ investigation resolution, integration and expansion strategy, business strategies, future revenues and future performance. These forward-looking statements are based on estimates, projections, beliefs and assumptions and are not guarantees of future events and results. Such statements are subject to risks, uncertainties and assumptions, including, but not limited to, competition, product demand, the market for auto parts, the economy in general, inflation, consumer debt levels, governmental approvals, our ability to hire and retain qualified employees, risks associated with the integration of acquired businesses such as the integration of CSK, weather, terrorist activities, war and the threat of war. Actual results may materially differ from anticipated results described or implied in these forward-looking statements. Please refer to the "Risk Factors" section of the annual report on Form 10-K for the year ended December 31, 2009, for additional factors that could materially affect our financial performance.



# INDUSTRY OVERVIEW:



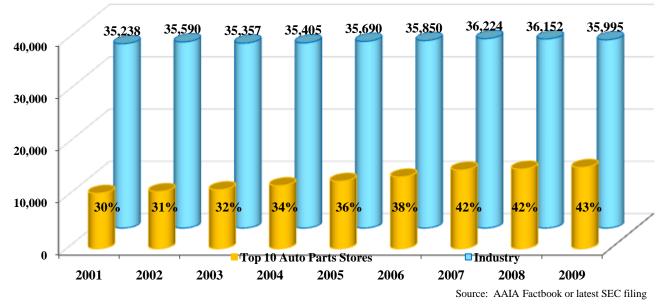
### **Industry Drivers**



AUTO PARTS

## **Industry Opportunities**

#### **Fragmented Market:**

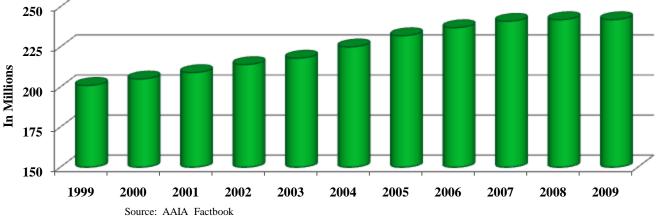


#### **Top Ten Auto Parts Chains**

- 1. AutoZone Inc. (4,627)
- 2. O'Reilly Auto Parts (3,536)
- 3. Advance Auto Parts (3,497)
- 4. General Parts Inc./CARQUEST (1,500)
- 5. Genuine Parts/NAPA (1,047)
- 6. Pep Boys (594)
- 7. Fisher Auto Parts (300)
- 8. Uni-Select (281)
- 9. Replacement Parts Inc. (155)
- **10.** Auto-Wares Group (132)

#### Total U.S. Light Vehicle Registrations:

20% increase in Total Light Vehicle Registrations from 1999 to 2009

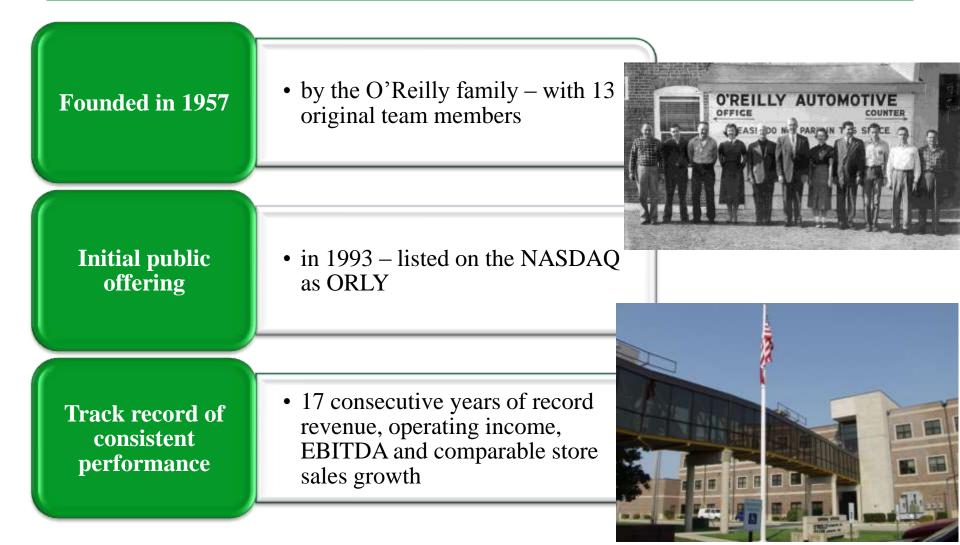




## COMPANY OVERVIEW:



## **Company History**





## **Company Overview**

Store Count	• 3,536 stores in 38 states as of September 30, 2010
Distribution Centers	• 23 Distribution Centers
Team Members	• Over 47,000
Last-Twelve-Months Sales	• \$5.3 billion as of September 30, 2010
Market Capitalization	• \$8.2 billion as of November 7, 2010
Total Assets	• \$5.0 billion as of September 30, 2010



## **Dual Market Strategy**



Established track record of serving both DIY and DIFM customers



Greater market penetration and reduced vulnerability to competition

Leverages our existing retail and distribution infrastructure



Can profitably operate in large and small markets



WTO PARTS

Enhances service levels offered to our DIY customers

Significant barriers to success in DIFM market



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## 3<sup>rd</sup> Quarter 2010 Highlights



#### Opened 48 New Stores



11.1% Comparable Store Sales Increase



Adjusted Operating Margin Increased to 14.4%



37% increase in Adjusted Diluted Earnings Per Share to \$0.86



\$143 million in Free Cash Flow



Raised 2010 Full Year Comparable Store Sales Guidance to 7% - 8%



4<sup>th</sup> Quarter EPS Guidance of \$0.56 - \$0.60





AUTO PARTE

## **CSK INTEGRATION UPDATE:**



### **CSK Store Conversions**





### **CSK Conversion Process – To Be Accomplished**

# Convert Phoenix DC to O'Reilly systems and convert surrounding Checker stores

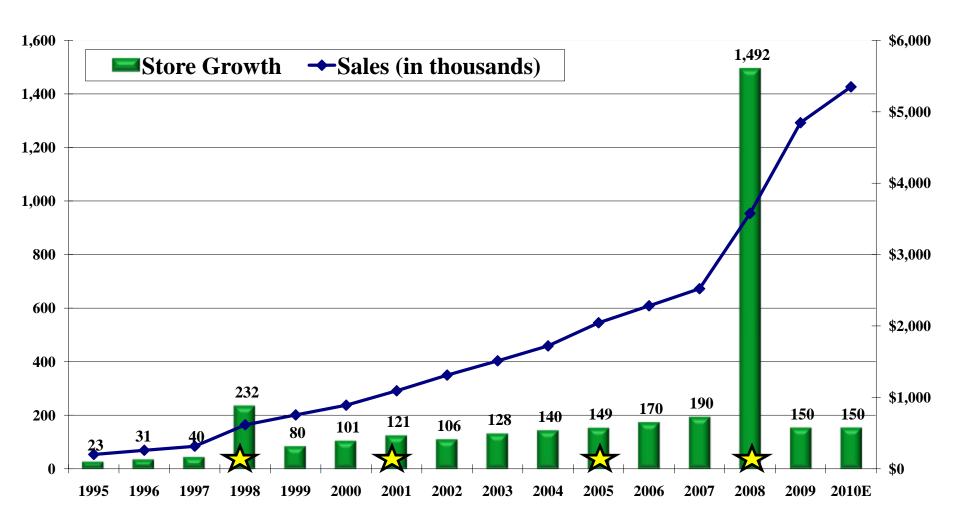
- Finish resetting West coast stores to O'Reilly retail format
- Complete store décor and graphic package installations
- Finish exterior sign changes
- Continue commercial programs rollout
- Enhance and expand the professional sales team
- Continue to improve Team Member parts knowledge
- Transition to O'Reilly Incentive Pay and Commission Plans
- Refine product mix based on markets
  - Increase import OE coverage offerings

## FINANCIAL OVERVIEW

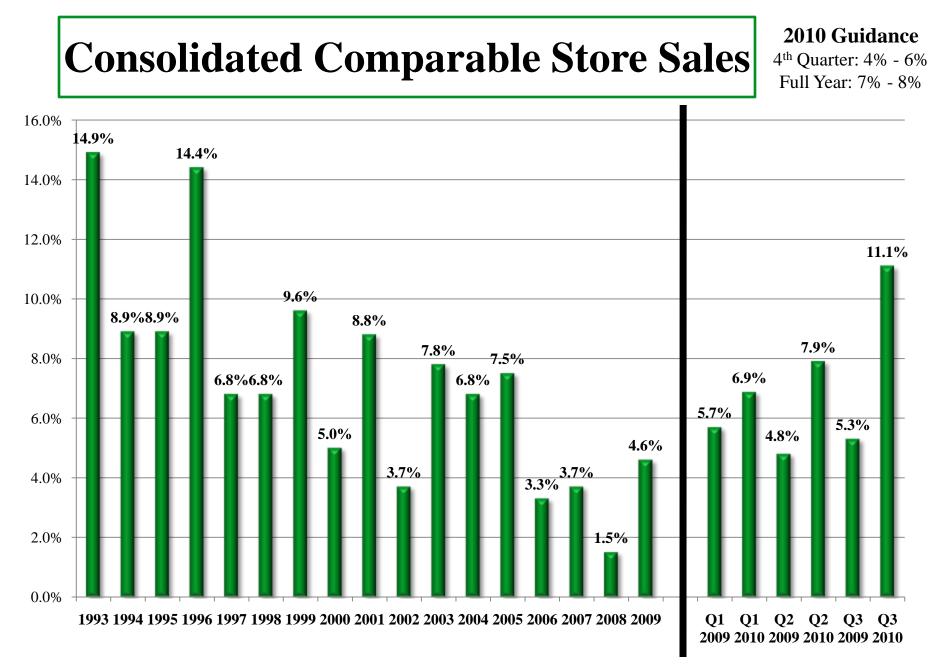


### **Store & Revenue Growth**

**2010 Guidance** \$5.3 to \$5.4 billion

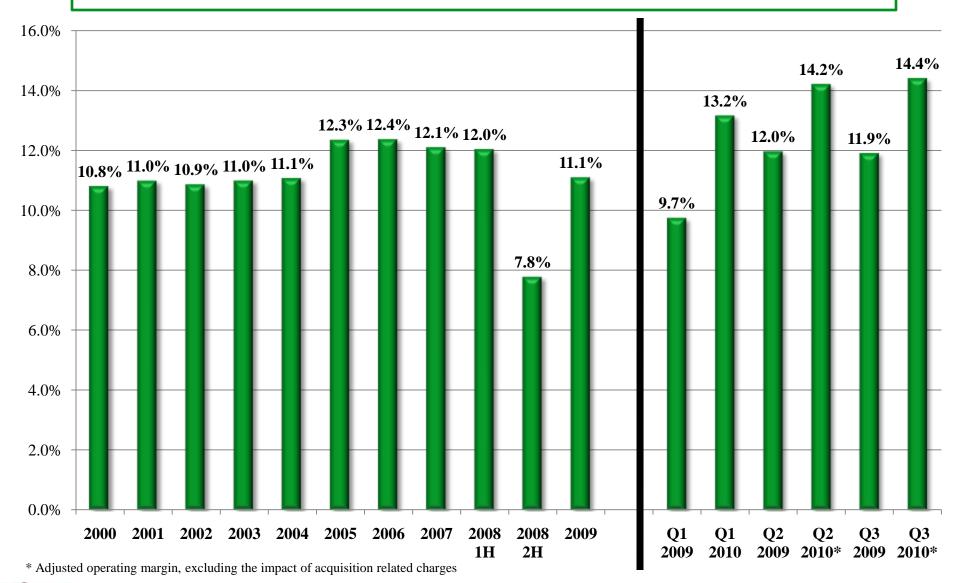


Major acquisitions: 1998 Hi/LO – 182 stores acquired; 2001 Midstate – 82 stores acquired; 2005 Midwest - 72 stores acquired; 2008 CSK Auto – 1,342 stores acquired

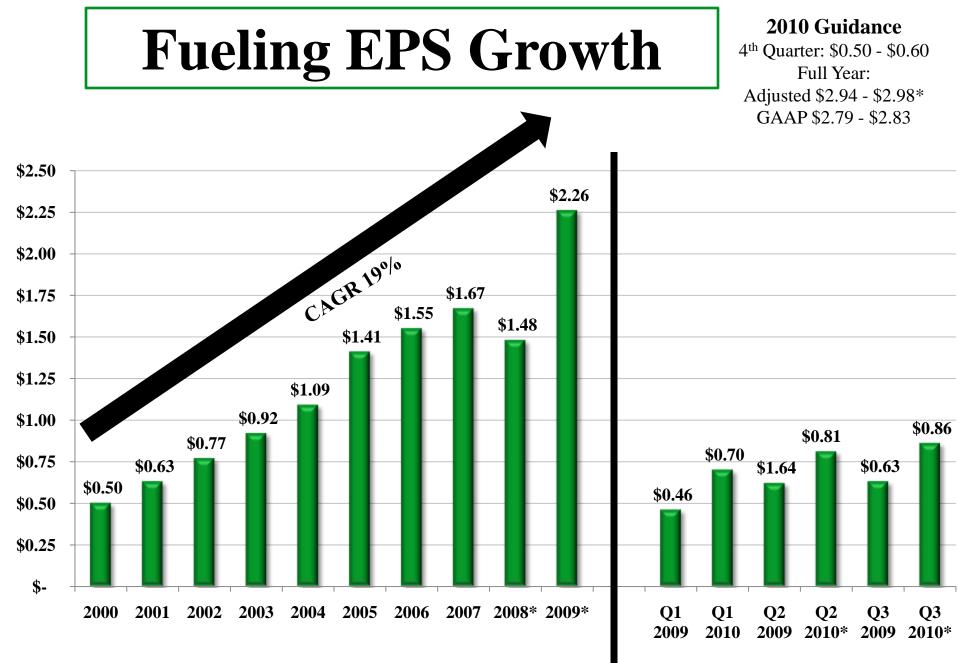




### **Consolidated Operating Margin**





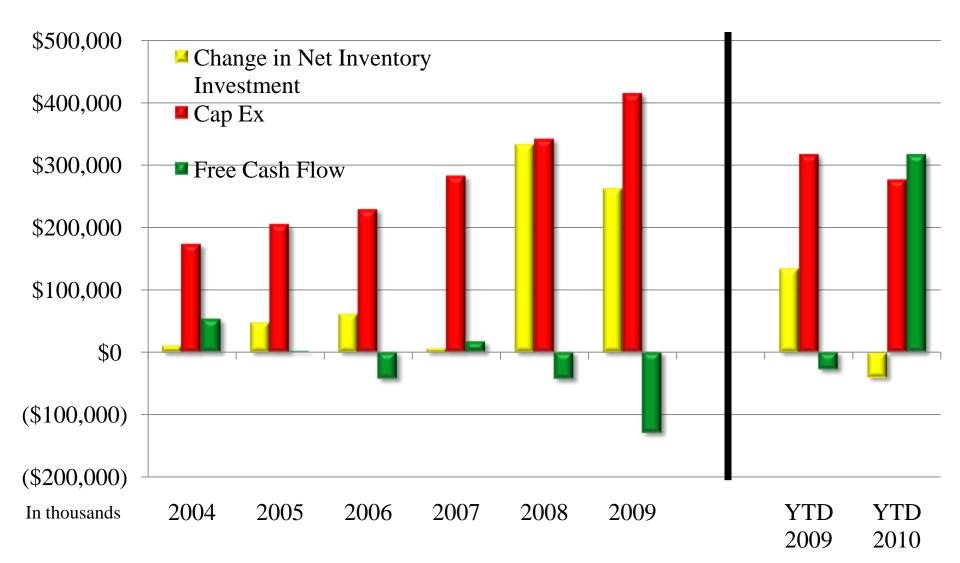


\* Adjusted diluted earnings per share, excluding the impact of acquisition related charges



### **Free Cash**

**2010 Guidance (in millions):** Cap Ex: \$375 - \$400 Free Cash Flow: \$250 - \$275





### **O'Reilly Culture Statement**

"We are ENTHUSIASTIC, HARDWORKING PROFESSIONALS who are DEDICATED to TEAMWORK, **SAFETY, and EXCELLENT CUSTOMER SERVICE.** We will practice **EXPENSE CONTROL** while setting an example of **RESPECT, HONESTY, and a WIN-WIN ATTITUDE** in everything we do!"