



FOR IMMEDIATE RELEASE

# O'REILLY AUTOMOTIVE, INC. REPORTS SECOND QUARTER 2011 RESULTS

- First 15.0% operating margin quarter
- 19% increase in quarterly adjusted diluted earnings per share
- 137% increase in year-to-date free cash flow to \$411 million
- Second quarter comparable store sales increase of 4.4%

**Springfield, MO, July 27, 2011** – O'Reilly Automotive, Inc. (the "Company") (Nasdaq: ORLY), a leading retailer in the automotive aftermarket industry, today announced record revenues and earnings for the second quarter ended June 30, 2011.

## 2<sup>nd</sup> Quarter Financial Results

Sales for the second quarter ended June 30, 2011, increased \$98 million, or 7%, to \$1.48 billion from \$1.38 billion for the same period one year ago. Gross profit for the second quarter increased to \$719 million (or 48.6% of sales) from \$673 million (or 48.7% of sales) for the same period one year ago, representing an increase of 7%. Selling, general and administrative expenses ("SG&A") for the second quarter, increased to \$496 million (or 33.5% of sales) from \$476 million (or 34.5% of sales) for the same period one year ago, representing an increase of 4%. Operating income for the second quarter, increased to \$222 million (or 15.0% of sales) from \$181 million (or 13.1% of sales) for the same period one year ago, representing an increase of 23%.

Net income for the second quarter ended June 30, 2011, increased \$34 million, or 34%, to \$134 million (or 9.0% of sales) from \$100 million (or 7.2% of sales) for the same period one year ago. Diluted earnings per common share for the second quarter increased 35% to \$0.96 on 140 million shares versus \$0.71 for the same period one year ago on 141 million shares.

As previously announced, the Company's results for the three months ended June 30, 2010, included a charge related to the legacy United States Department of Justice ("DOJ") investigation of CSK Auto Corporation ("CSK") into CSK's preacquisition historical accounting practices. A one-time monetary penalty of \$20.9 million will be paid to the DOJ upon completion of an agreement among the DOJ, CSK and O'Reilly. In anticipation of execution of the agreement, the Company accrued \$15.0 million during the second quarter of 2010 and an additional \$5.9 million during the third quarter ended September 30, 2010.

Adjusted operating income for the second quarter ended June 30, 2011, increased 13%, to \$222 million (or 15.0% of sales) from \$196 million (or 14.2% of sales), which was adjusted for the impact of the \$15 million charge related to the legacy CSK DOJ investigation discussed above, during the second quarter of 2010. Adjusted diluted earnings per common share for the second quarter ended June 30, 2011, increased 19%, to \$0.96 from \$0.81, which was adjusted for the impact of the charge related to the legacy CSK DOJ investigation discussed above, during the second quarter of 2010. The table below outlines the impact of the legacy CSK DOJ investigation charge for the quarters ended June 30, 2011 and 2010 (amounts in thousands, except per share data):

	For the Three Months Ended June 30,								
		201	1	2010					
	Amount		% of	- 1	Amount	% of			
Operating income	\$	222,368	15.0 %	\$	181,164	13.1 %			
Legacy CSK DOJ investigation charge		-	- %		15,000	1.1 %			
Adjusted operating income	\$	222,368	15.0 %	\$	196,164	14.2 %			
Net income	\$	133,772	9.0 %	\$	99,595	7.2 %			
Legacy CSK DOJ investigation charge		-	- %		15,000	1.1 %			
Adjusted net income	\$	133,772	9.0 %	\$	114,595	8.3 %			
Diluted earnings per common share	\$	0.96		\$	0.71				
Legacy CSK DOJ investigation charge		-			0.10				
Adjusted diluted earnings per common share	\$	0.96		\$	0.81				
Weighted-average common shares outstanding - assuming dilution		139,716			141,117				

"We are pleased to report another quarter of solid results and double-digit earnings growth. Our second quarter results are highlighted by a 19% increase in diluted earnings per share, on an adjusted basis, and a record high operating margin of 15.0%," Greg Henslee, O'Reilly's CEO and Co-President stated. "We attribute this outstanding operating margin performance to our relentless focus on expense control, which resulted in a 95 basis point improvement in SG&A as a percentage of sales. Our stores continue to generate solid sales performance, driven by excellent customer service. I would like to congratulate Team O'Reilly for the outstanding results we've accomplished since our acquisition of CSK three years ago – none of which would have been possible without our Team's commitment to our Company and our customers."

Ted Wise, COO and Co-President, commenting on the Company's second quarter, stated, "During the quarter, we opened 44 new stores, which brings our total to 99 new store openings for the first half of 2011, keeping us on track to reach our goal of 170 net, new store openings in 2011. Our strong performance is reflective of the hard work and dedication of our 49,000 Team Members. I would like to thank each of them for all of their contributions to our Company's success."

### Year-to-Date Financial Results

Sales for the first six months of 2011 increased \$201 million, or 8%, to \$2.86 billion from \$2.66 billion for the same period one year ago. Gross profit for the first six months of 2011 increased to \$1.39 billion (or 48.5% of sales) from \$1.29 billion (or 48.5% of sales) for the same period one year ago, representing an increase of 8%. SG&A for the first six months of 2011 increased to \$970 million (or 33.9% of sales) from \$926 million (or 34.8% of sales) for the same period one year ago, representing an increase of 5%. Operating income for the first six months of 2011 increased to \$419 million (or 14.6% of sales) from \$350 million (or 13.1% of sales) for the same period one year ago, representing an increase of 20%.

Net income for the first six months of 2011 increased \$39 million, or 20%, to \$236 million (or 8.3% of sales) from \$197 million (or 7.4% of sales) for the same period one year ago. Diluted earnings per common share for the first six months of 2011 increased 19% to \$1.67 on 141 million shares versus \$1.40 for the same period one year ago on 140 million shares.

The Company's results for the first six months of 2011 included one-time charges associated with the new financing transactions the Company completed on January 14, 2011. These one-time charges included a non-cash charge to write off the balance of debt issuance costs related to the Company's previous credit facility in the amount of \$22 million (\$13 million, net of tax) and a charge related to the termination of the Company's interest rate swap agreements in the amount of \$4 million (\$3 million, net of tax). The Company's results for the six months ended June 30, 2010, included a \$15 million charge related to the legacy CSK DOJ investigation discussed above.

Adjusted operating income for the first six months of 2011, increased 15% to \$419 million (or 14.6% of sales) from \$365 million (or 13.7% of sales), which was adjusted for the impact of the charge related to the legacy CSK DOJ investigation discussed above, during the first six months of 2010. Adjusted diluted earnings per common share, excluding the impact of the charges related to the Company's new financing transactions during the first six months of 2011 and the legacy CSK DOJ investigation charge during the first six months of 2010, increased 18% to \$1.78 for the first six months of 2011 from \$1.51 for the same period one year ago. The table below outlines the impact of the charges related to the new

financing transactions and the legacy CSK DOJ investigation charge for the six months ended June 30, 2011 and 2010 (amounts in thousands, except per share data):

	For the Six Months Ended June 30,							
		201	1		)			
			% of		Amount	% of		
Operating income	\$	418,805	14.6	%	\$	349,609	13.1 %	
Legacy CSK DOJ investigation charge		-	-	%		15,000	0.6 %	
Adjusted operating income	\$	418,805	14.6	%	\$	364,609	13.7 %	
Net income	\$	236,246	8.3	%	\$	197,071	7.4 %	
Write-off of asset-based revolving credit facility debt issuance costs, net of tax		13,335	0.5	%		-	- %	
Termination of interest rate swap agreements, net of tax		2,613	-	%		-	- %	
Legacy CSK DOJ investigation charge		-	-	%		15,000	0.6 %	
Adjusted net income	\$	252,194	8.8	%	\$	212,071	8.0 %	
Diluted earnings per common share	\$	1.67			\$	1.40		
Write-off of asset-based revolving credit facility debt issuance costs, net of tax		0.09				-		
Termination of interest rate swap agreements, net of tax		0.02				-		
Legacy CSK DOJ investigation charge		-				0.11		
Adjusted diluted earnings per common share	\$	1.78			\$	1.51		
Weighted-average common shares outstanding - assuming dilution		141,289				140,418		

Mr. Henslee added, "We are very pleased to report a 137% increase in our year-to-date free cash flow, driven by our continuing efforts to improve our accounts payable to inventory ratio, which ended the quarter at 55% versus 44% last year. During the first half of 2011, we continued to enhance shareholder value by opportunistically executing our share repurchase program and buying back 5.9 million of our shares. We look forward to the second half of 2011 and continuing to focus on strategic goals that will drive long-term value."

"July 11 marked the third anniversary of our acquisition of CSK," commented Mr. Wise. "We have continued work on the final stage of our physical CSK store conversion, which includes completing all remaining exterior signage and interior décor package changeovers. We now have the inventory levels, distribution support, market competitive pricing and O'Reilly-only branded advertising and marketing program necessary to build the O'Reilly Brand from coast to coast."

### Share Repurchase Program

On January 11, 2011, the Company's Board of Directors authorized a \$500 million share repurchase program. During the second quarter ended June 30, 2011, the Company repurchased 3.3 million shares of its common stock at an average price per share of \$58.44, for a total investment of \$193 million. During the first six months of 2011, the Company repurchased 5.9 million shares of its common stock at an average price per share of \$57.16, for a total investment of \$338 million. Subsequent to the end of the second quarter and through the date of this release, the Company did not repurchase a material number of shares of its common stock. As of the date of this release, the Company had approximately \$162 million remaining under its share repurchase program.

# 2<sup>nd</sup> Ouarter and Year-to-Date Comparable Store Sales Results

Comparable store sales are calculated based on the change in sales for stores open at least one year and exclude sales of specialty machinery, sales to independent parts stores and sales to team members. Comparable store sales increased 4.4% for the second quarter ended June 30, 2011, versus 7.9% for the same period one year ago. Comparable store sales increased 5.0% for the first six months of 2011, versus 7.4% for the same period one year ago.

# 3<sup>rd</sup> Quarter and Updated Full-Year 2011 Guidance

The table below outlines the Company's guidance for selected third quarter and updated full-year 2011 financial data:

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	September 30, 2011	December 31, 2011
Comparable store sales	2% to 4%	3% to 6%
Total revenue		\$5.7 billion to \$5.8 billion
Gross profit margin		48.4% to 48.8%
Operating margin		14.2% to 14.6%
Diluted earnings per share (1)	\$0.98 to \$1.02	\$3.42 to \$3.52
Adjusted diluted earnings per share (1)(2	2)	\$3.53 to \$3.63
Capital expenditures		\$290 million to \$320 million
Free cash flow (3)		\$425 million to \$475 million

Three Months Ending

Year Ending

- Weighted-average shares outstanding, assuming dilution, used in the denominator of this calculation, includes share repurchases made by the Company through the date of this release.
- (2) Full-year guidance excludes \$0.11 related to one-time charges associated with the new financing transactions the Company completed on January 14, 2011. These one-time items include an adjustment to earnings per share of \$0.09, net of tax, for a non-cash charge to write off the balance of debt issuance costs related to the Company's previous credit facility in the amount of \$22 million (\$13 million, net of tax) and an adjustment to earnings per share of \$0.02, net of tax, for a charge related to the termination of the Company's interest rate swap agreements in the amount of \$4 million (\$3 million, net of tax).
- (3) Calculated as net cash flows provided by operating activities less capital expenditures for the period.

# Non-GAAP Information

This release contains certain financial information not derived in accordance with United States generally accepted accounting principles ("GAAP"). These items include adjusted operating income, adjusted net income, adjusted diluted earnings per common share, free cash flow, and rent-adjusted debt to adjusted earnings before interest, taxes, depreciation, amortization, stock option compensation and rent ("EBITDAR"). The Company does not, nor does it suggest investors should, consider such non-GAAP financial measures in isolation from, or as a substitute for, GAAP financial information. The Company believes that the presentation of financial results and estimates excluding the impact of the non-cash charge to write off the balance of debt issuance costs, the charge related to the termination of interest rate swap agreements, the charge related to the legacy CSK DOJ investigation, as well as the presentation of adjusted debt to adjusted EBITDAR and free cash flow, provide meaningful supplemental information to both management and investors that is indicative of the Company's core operations. The Company excludes these items in judging its performance and believes this non-GAAP information is useful to investors as well. The Company has included a reconciliation of this additional information to the most comparable GAAP measure in the accompanying reconciliation table.

## Earnings Conference Call Information

The Company will host a conference call on Thursday, July 28, 2011, at 10:00 a.m. central time to discuss its results as well as future expectations. Investors may listen to the conference call live on the Company's website at <a href="https://www.oreillyauto.com">www.oreillyauto.com</a> by clicking on "Investor Relations" and then "News Room". Interested analysts are invited to join our call. The dial-in number for the call is (706) 679-5789; the conference call identification number is 73958598. A replay of the call will be available on the Company's website following the conference call.

### About O'Reilly Automotive, Inc.

O'Reilly Automotive, Inc. is one of the largest specialty retailers of automotive aftermarket parts, tools, supplies, equipment and accessories in the United States, serving both the do-it-yourself and professional service provider markets. Founded in 1957 by the O'Reilly family, the Company operated 3,657 stores in 39 states as of June 30, 2011.

### Forward-Looking Statements

The Company claims the protection of the safe-harbor for forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. You can identify these statements by forward-looking words such as "expect," "believe," "anticipate," "should," "plan," "intend," "estimate," "project," "will" or similar words. In addition, statements contained within this press release that are not historical facts are forward-looking statements, such as statements discussing among other things, expected growth, store development, CSK DOJ investigation resolution, integration and expansion strategy, business strategies, future revenues and future performance. These forward-looking statements are based on estimates, projections, beliefs and assumptions and are not guarantees of future events and results. Such statements are subject to risks, uncertainties and assumptions, including, but not limited to, competition, product demand, the market for auto parts, the economy in general, inflation, consumer debt levels, governmental approvals, the Company's increased debt levels, credit ratings on the Company's public debt, the Company's ability to hire and retain qualified employees, risks associated with the performance of acquired businesses such as CSK, weather, terrorist

activities, war and the threat of war. Actual results may materially differ from anticipated results described or implied in these forward-looking statements. Please refer to the "Risk Factors" section of the annual report on Form 10-K for the year ended December 31, 2010, for additional factors that could materially affect the Company's financial performance.

For further information contact:

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### O'REILLY AUTOMOTIVE, INC. AND SUBSIDIARIES

CONDENSED CONSOLIDATED BALANCE SHEETS

(In thousands, except share data)

	June 30, 2011 (Unaudited)		J)	ne 30, 2010 Inaudited) (Note A)	mber 31, 2010 (Note B)
Assets					
Current assets:					
Cash and cash equivalents	\$	268,792	\$	31,611	\$ 29,721
Accounts receivable, net		136,184		129,769	121,807
Amounts receivable from vendors		67,807		66,823	61,845
Inventory		2,035,282		1,932,479	2,023,488
Deferred income taxes		16,238		62,588	33,877
Other current assets		29,881		34,227	30,514
Total current assets		2,554,184		2,257,497	2,301,252
Property and equipment, at cost		2,860,595		2,532,342	2,705,434
Less: accumulated depreciation and amortization		852,001		701,597	 775,339
Net property and equipment		2,008,594		1,830,745	 1,930,095
Notes receivable, less current portion		13,292		21,084	18,047
Goodwill		744,028		743,780	743,975
Other assets, net		45,804		63,413	 54,458
Total assets	\$	5,365,902	\$	4,916,519	\$ 5,047,827
Liabilities and shareholders' equity					
Current liabilities:					
Accounts payable	\$	1,115,252	\$	854,659	\$ 895,736
Self-insurance reserves		52,367		57,000	51,192
Accrued payroll		47,893		53,876	52,725
Accrued benefits and withholdings		35,720		44,716	45,542
Income taxes payable		25,432		23,635	4,827
Other current liabilities		180,574		156,844	177,505
Current portion of long-term debt		1,005		105,150	 1,431
Total current liabilities		1,458,243		1,295,880	1,228,958
Long-term debt, less current portion		497,547		479,233	357,273
Deferred income taxes		73,701		26,582	68,736
Other liabilities		183,026		184,372	183,175
Shareholders' equity:					
Common stock, \$0.01 par value: Authorized shares – 245,000,000					
Issued and outstanding shares –					
135,955,214 as of June 30, 2011,					
138,670,036 as of June 30, 2010, and					
141,025,544 as of December 31, 2010		1,360		1,387	1,410
Additional paid-in capital		1,135,735		1,087,337	1,141,749
Retained earnings		2,016,290		1,847,194	2,069,496
Accumulated other comprehensive loss		<u> </u>		(5,466)	(2,970)
Total shareholders' equity		3,153,385		2,930,452	3,209,685
Total liabilities and shareholders' equity	\$	5,365,902	\$	4,916,519	\$ 5,047,827

Note A: Certain prior period amounts have been reclassified to conform to current period presentation.

Note B: The balance sheet at December 31, 2010, has been derived from the audited consolidated financial statements at that date, but does not include all of the information and footnotes required by accounting principles generally accepted in the United States for complete financial statements.

# **O'REILLY AUTOMOTIVE, INC. AND SUBSIDIARIES** CONDENSED CONSOLIDATED STATEMENTS OF INCOME

(Unaudited)

(In thousands, except per share data)

	Three Months Ended					Six Months Ended					
	June 30,					June 30,					
		2011		2010		2011		2010			
Sales	\$	1,479,318	\$	1,381,241	\$	2,862,056	\$	2,661,308			
Cost of goods sold, including warehouse and distribution expenses		760,657		708,608		1,473,614		1,370,328			
Gross profit		718,661		672,633		1,388,442		1,290,980			
Selling, general and administrative expenses		496,293		476,469		969,637		926,371			
Legacy CSK DOJ investigation charge		-		15,000		-		15,000			
Operating income		222,368		181,164		418,805		349,609			
Other income (expense):											
Write-off of asset-based revolving credit facility debt issuance costs		-		-		(21,626)		-			
Termination of interest rate swap agreements		-		-		(4,237)		-			
Interest expense		(6,257)		(11,146)		(11,494)		(22,025)			
Interest income		562		503		1,104		899			
Other, net		309		924		604		1,438			
Total other expense		(5,386)		(9,719)		(35,649)		(19,688)			
Income before income taxes		216,982		171,445		383,156		329,921			
Provision for income taxes		83,210		71,850		146,910		132,850			
Net income	\$	133,772	\$	99,595	\$	236,246	\$	197,071			
Earnings per share-basic:											
Earnings per share	\$	0.97	\$	0.72	\$	1.70	\$	1.43			
Weighted-average common shares outstanding – basic		137,399		138,230		138,982		137,908			
Earnings per share-assuming dilution:											
Earnings per share	\$	0.96	\$	0.71	\$	1.67	\$	1.40			
Weighted-average common shares outstanding – assuming dilution		139,716		141,117		141,289	1	140,418			

# O'REILLY AUTOMOTIVE, INC. AND SUBSIDIARIES

# CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS

(Unaudited) (In thousands)

## Six Months Ended June 30.

		June	e 30,	
		2011		2010
		_		(Note)
Operating activities:				
Net income	\$	236,246	\$	197,071
Adjustments to reconcile net income to net cash				
provided by operating activities:				
Depreciation and amortization on property and equipment		80,400		78,023
Amortization of intangibles		(286)		1,914
Amortization of premium on exchangeable notes		-		(372)
Amortization of discount on senior notes		162		-
Amortization of debt issuance costs		530		4,278
Write-off of asset-based revolving credit facility debt issuance costs		21,626		-
Excess tax benefit from stock options exercised		(7,381)		(7,763)
Deferred income taxes		20,729		33,248
Stock option compensation programs		9,124		7,454
Other share based compensation programs		1,409		984
Other		5,439		3,061
Changes in operating assets and liabilities:				
Accounts receivable		(19,835)		(25,676)
Inventory		(11,793)		(19,261)
Accounts payable		219,546		36,298
Income taxes payable		27,987		23,329
Other		(22,435)		23,155 355,743
Net cash provided by operating activities		561,468		333,743
Investing activities:				
Purchases of property and equipment		(150,649)		(182,272)
Proceeds from sale of property and equipment		621		1,706
Payments received on notes receivable		3,022		2,676
Other		226		(2,704)
Net cash used in investing activities		(146,780)		(180,594)
Financing activities:				
Proceeds from borrowings on asset-based revolving credit facility		42,400		277,000
Payments on asset-based revolving credit facility		(398,400)		(478,500)
Proceeds from the issuance of long-term debt		496,485		(170,500)
Payment of debt issuance costs		(7,385)		_
Principal payments on capital leases		(794)		(4,493)
Repurchases of common stock		(338,030)		-
Excess tax benefit from stock options exercised		7,381		7,763
Net proceeds from issuance of common stock		22,726		27,757
Net cash used in financing activities		(175,617)		(170,473)
Net increase in cash and cash equivalents		239,071		4,676
Cash and cash equivalents at beginning of period		29,721		26,935
Cash and cash equivalents at end of period	\$	268,792	\$	31,611
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Supplemental disclosures of cash flow information:				
Income taxes paid	\$	92,781	\$	76,551
Interest paid, net of capitalized interest		1,449		18,124

Note: Certain prior period amounts have been reclassified to conform to current period presentation.

O'REILLY AUTOMOTIVE, INC. AND SUBSIDIARIES SELECTED FINANCIAL INFORMATION (Unaudited)

Twelve Months Ended June 30,

	June 30,					
(In thousands, except adjusted debt to adjusted EBITDAR ratio)		2011		2010		
Debt	\$	498,552	\$	584,383		
Add: Letters of credit		74,321		72,791		
Discount on senior notes		3,353		-		
Rent times six		1,374,390		1,360,974		
Less: Premium on exchangeable notes				345		
Adjusted debt	\$	1,950,616	\$	2,017,803		
Adjusted net income (1)	\$	473,181	\$	371,219		
Add: Interest expense		28,742		44,180		
Taxes (2)		289,551		228,950		
Adjusted EBIT		791,474		644,349		
Add: Depreciation and amortization		161,619		154,027		
Rent expense		229,065		226,829		
Stock option compensation expense		16,617		14,021		
Adjusted EBITDAR	\$	1,198,775	\$	1,039,226		
Adjusted debt to adjusted EBITDAR		1.6		1.9		

	June 30,								
		2011		2010					
Selected Balance Sheet Ratios:									
Inventory turnover (3)		1.4		1.4					
Inventory turnover, net of payables (4)		2.8		2.5					
Average inventory per store (in thousands) (5)	\$	557	\$	553					
Accounts payable to inventory (6)		54.8%		44.2%					
Debt-to-capital (7)		13.7%		16.6%					
Return on equity (8)		15.0%		13.5%					
Return on assets (9)		9.2%		7.7%					

	Three Moi June	ded		ed			
	<b>2011</b> 2010				2011		2010
<b>Selected Financial Information (in thousands):</b>						<u> </u>	
Capital expenditures	\$ 56,245	\$	\$ 91,547		150,649	\$	182,272
Free cash flow (10)	\$ 211,110	\$	93,550	\$ 410,819		\$	173,471
Depreciation and amortization	\$ 41,323	\$	40,002	\$	80,114	\$	79,937
Interest expense	\$ 6,257	\$	\$ 11,146		11,494	\$	22,025
Lease and rental expense	\$ 57,152	\$	\$ 55,976		\$ 114,313		112,127

Three Months Ended
June 30,

# Twelve Months Ended June 30,

	2011	2010	2011	2010
Store Information:	_			
Total employment	49,229	46,265		
New stores	44	24		
Stores closed	-	1		
Total store count	3,657	3,492		
Square footage (in thousands)	25,950	24,732	25,950	24,732
Sales per weighted-average square foot (11)	\$ 56.82	\$ 55.51	\$ 218.86	\$ 209.15
Sales per weighted-average store (in thousands) (12)	\$ 403	\$ 393	\$ 1.551	\$ 1,479

- Amount for the twelve months ended June 30, 2011, excludes charges related to the write off of the balance of debt issuance costs related to the Company's previous credit facility, net of tax; the termination of the Company's interest rate swap agreements, net of tax; the previously disclosed charge related to the CSK DOJ investigation in the amount of \$5.9 million, recorded in the third quarter of 2010; and the previously disclosed nonrecurring, non-operating gain related to the settlement of a CSK note receivable, net of tax, in the fourth quarter of 2010. Amount for the twelve months ended June 30, 2010, excludes the previously disclosed charge related to the CSK DOJ investigation in the amount of \$15.0 million, recorded in the second quarter of 2010.
- (2) Amount for the twelve months ended June 30, 2011, excludes the tax impact of the write off of the balance of debt issuance costs related to the Company's previous credit facility, the termination of the Company's interest rate swap agreements and the previously disclosed nonrecurring, non-operating gain related to the settlement of a CSK note receivable in the fourth quarter of 2010.
- (3) Calculated as cost of sales for the last 12 months divided by average inventory. Average inventory is calculated as the average of inventory for the trailing four quarters used in determining the denominator.
- (4) Calculated as cost of sales for the last 12 months divided by average net inventory. Average net inventory is calculated as the average of inventory less accounts payable for the trailing four quarters used in determining the denominator.
- (5) Calculated as total inventory divided by store count at end of the reported period.
- (6) Calculated as accounts payable divided by inventory.
- (7) Calculated as the sum of long-term debt and current portion of long-term debt, divided by the sum of long-term debt, current portion of long-term debt and total shareholders' equity.
- (8) Calculated as the last 12 months adjusted net income, as defined in footnote (1), divided by average shareholders' equity. Average shareholders' equity is calculated as the average of shareholders' equity for the trailing four quarters used in determining the denominator.
- (9) Calculated as the last 12 months adjusted net income, as defined in footnote (1), divided by average total assets. Average total assets are calculated as the average total assets for the trailing four quarters used in determining the denominator.
- (10) Calculated as net cash flows provided by operating activities less capital expenditures for the period.
- (11) Calculated as total sales less jobber sales, divided by weighted-average square feet. Weighted-average sales per square foot are weighted to consider the approximate dates of store openings or expansions.
- (12) Calculated as total sales less jobber sales, divided by weighted-average stores. Weighted-average sales per store are weighted to consider the approximate dates of store openings or expansions.

### O'REILLY AUTOMOTIVE, INC. AND SUBSIDIARIES

# RECONCILIATION OF GAAP TO NON-GAAP FINANCIAL INFORMATION (Unaudited)

	Three Months Ended June 30,				Six Months Ended June 3			
(In thousands, except per share data)	2011		2010		2011			2010
GAAP operating income	\$	222,368	\$	181,164	\$	418,805	\$	349,609
Legacy CSK DOJ investigation charge		-		15,000		-		15,000
Non-GAAP adjusted operating income	\$	222,368	\$	196,164	\$	418,805	\$	364,609
GAAP operating margin		15.0%		13.1%		14.6%		13.1%
Legacy CSK DOJ investigation charge		-		1.1%		-		0.6%
Non-GAAP adjusted operating margin	_	15.0%	_	14.2%	_	14.6%	_	13.7%
GAAP net income	\$	133,772	\$	99,595	\$	236,246	\$	197,071
Write-off of asset-based revolving credit facility debt issuance costs, net of tax		-		-		13,335		-
Termination of interest rate swap agreements, net of tax		-		-		2,613		-
Legacy CSK DOJ investigation charge		-		15,000				15,000
Non-GAAP adjusted net income	\$	133,772	\$	114,595	\$	252,194	\$	212,071
GAAP diluted earnings per share	\$	0.96	\$	0.71	\$	1.67	\$	1.40
Write-off of asset-based revolving credit facility debt issuance costs, net of tax		-		-		0.09		-
Termination of interest rate swap agreements, net of tax		-		-		0.02		-
Legacy CSK DOJ investigation charge		-		0.10		-		0.11
Non-GAAP adjusted diluted earnings per share	\$	0.96	\$	0.81	\$	1.78	\$	1.51
Weighted-average common shares outstanding – assuming dilution		139,716		141,117		141,289		140,418

### **Twelve Months Ended** June 30, (In thousands, except adjusted debt to adjusted EBITDAR ratio) 2011 2010 GAAP debt 498,552 584,383 Add: Letters of credit 74,321 72,791 Discount on senior notes 3,353 Rent times six 1,374,390 1,360,974 Less: Premium on exchangeable notes 345 Non-GAAP adjusted debt \$ 1,950,616 \$ 2,017,803 GAAP net income 458,548 356,219 Legacy CSK DOJ investigation charge 5,900 15,000 Gain on settlement of note receivable, net of tax (7,215)Write-off of asset-based revolving credit facility debt issuance costs, net of tax 13,335 Termination of interest rate swap agreements, net of tax 2,613 Non-GAAP adjusted net income 371,219 473,181 Add: Interest expense 28,742 44,180 Taxes, net of impact of gain on settlement of note receivable, debt issuance costs write-off and swap agreements termination 289,551 228,950 644,349 Adjusted EBIT 791,474 Add: Depreciation and amortization 161,619 154,027 Rent expense 229,065 226,829 Stock option compensation expense 16,617 14,021 Adjusted EBITDAR 1,198,775 1,039,226 Adjusted debt to adjusted EBITDAR 1.9 1.6